



Our Vision Statement

Equip every young child and family for success.

FULL COALITION BOARD MEETING PACKET January 22, 2026 – 8:30 a.m.

I. Call to Order

T. Panzer

II. Roll Call

B. Montalvo

III. Ratification

Full Coalition Board Meeting Minutes:

L. Sims / T. Panzer

- Revision to October 23, 2025

IV. Action

- Full Coalition Board Meeting Minutes:

L. Sims / T. Panzer

- November 13, 2025

- Financials through November 2025
- School Readiness Application and Waiting List Procedures
- School Readiness Program Assessment
- Board Member Nomination Revisions
 - Lavonda Goodson & Jennifer Winton
- Bylaws

Z. Hackley / M. Easter

L. Sims

E. Deola

L. Sims

L. Sims

V. Information

- Accountability Monitor
- CEO Updates

M. Powell

L. Sims

VI. Community Roundtable Updates

VII. Upcoming:

- Truckin' It to Preschool – Marion Oaks Community Center – Saturday, January 31, 2026 – 11:00 AM to 2:00 PM
- Executive Committee Meeting – ELC of Marion County – Thursday, February 12, 2026 – 8:30 AM
- Disability Resource Round-Up – ELC of Marion County – Saturday, February 21, 2026 – 10:00 AM
- Full Coalition Board of Directors – ELC of Marion County – Thursday, February 26, 2026 – 8:30 AM

VIII. Public Comment

IX. Adjournment

* Initial motion completed through Executive Committee

** Initial motion completed through Governance Committee

Ratification Items



Early Learning Coalition of Marion County Meeting REVISED Minutes

Meeting: Full Coalition Board Meeting
Date/Time: October 23, 2025; 8:30 AM
Location: ELCMC Office, 2300 SW 17th Road, Ocala, FL 34471/Via Conference Call
Attendance –
Present (In-Person): Todd Panzer, Brenda Ford, Thomas LoBianco, Jennifer Beck, Dr. Kim Sellers, Heather Gamble, Kim LaCognata, Lola Gonzalez; Levonda Goodson, Matt McClain, Christy Jergins, Jessica Schultz
Present (Virtual): Cecil Wilson, Maritza Alejandro, Jennifer McBride, Jennifer Winton, Brittany Morely
Absent: Jorge Sevilla, Telisha Page, Richard Forrester, Jennifer Chatterton
Staff Present: LaTrisha Sims, Interim CEO; Elizabeth Deola, CPO, Marcelle Easter, CAO; Michelle Grant Harris, EC Programs Director; Michaela Powell, Programs Compliance Director; Sadie Hackley, Finance Director; Wendy Williams, Community Relations Director; Josef Izquierdo, Data Integrity Coordinator II; Leigh Anne Belcher, Instructional Support Coach; Katherine Barnhart, CSC: Eligibility; Dennise Bultron, CSC: Eligibility

Agenda Item	Summary/Discussion	Action
Call to Order Roll Call	T. Panzer (Board Chair) called the meeting to order. E. Deola called roll.	Meeting called to order at 8:32 AM. Quorum Present
Chair Report	T. Panzer introduced new ELCMC Staff. T. Panzer announced the resignation of Jorge Sevilla from the ELC Board of Directors due to time constraints.	
RATIFICATION ITEMS Non-renewal of CEO employment contract	T. Panzer discussed the action required of the Board regarding the non-renewal of the CEO employment contract and ELCMC Bylaw requirements with hiring the new CEO.	The Exec Committee motioned to accept as presented. Lola Gonzalez second. Motioned passed unanimously.
Organizational Chart	T. Panzer reviewed the Org Chart as presented in packet. With the new Org chart, ELCMC saves approximately \$66,000.	The Exec Committee motioned to accept as presented. Lola Gonzalez second. Motioned passed unanimously.
Salary Grades	T. Panzer discussed the salary grades as presented in the packet. L. Sims discussed the salary study.	The Exec Committee motioned to accept as presented. Kim LaCognata second. Motioned passed unanimously.

<p>Budget for FY 2025 – 2026 R3</p>	<p>M. Easter discussed budget revision, including additional funds awarded from Help Me Grow. Amendment captured salary grade changes, and savings from Organizational Chart changes. Funds are being used to upgrade to voice over IP as well as supporting improved workflow processes in the future. T. Panzer discussed budget shortfall impacts of approximately 1%.</p>	<p>The Exec Committee motioned to accept as presented. Commissioner Matt McClain second. Motioned passed unanimously.</p>
<p>ACTION ITEMS - August 28, 2025, Board of Directors Meeting Minutes</p>	<p>T. Panzer presented the minutes included in the packet. No further corrections or discussions were needed.</p>	<p>Levonda Goodson motioned to accept the minutes as presented. Lola Gonzalez second. Motioned passed unanimously.</p>
<p>- Financials through August 2025</p>	<p>Z. Hackley reviewed financials included in packet. L. Gonzalez asked what constituted a refund of \$30,000. Answer discussed: Redeemer Chistian School returned the funding. Their Board made decision not to accept state grant funding. Z. Hackley discussed DEL requiring Coalitions to include June 2025 invoice in FY 25-26 fiscal workbook. This is a new requirement. Z. Hackley asked for feedback on which reports the Board found helpful – T. Panzer stated they would like to continue to see both reports. T. Panzer discussed budget monitoring and enrollment needs based on “mock” financial review. Z. Hackley discussed VPK admin percentage being high at the moment but ensured there were no concerns as this is typical for this time of year. B. Ford asked if the Purvis Grey Audit started. ELC Staff response: Not started yet, however DEL has contacted L. Sims regarding the Finance Monitoring.</p>	<p>The Exec Committee motioned to accept the financials as presented. Dr. Kim Sellers second. Motioned passed unanimously.</p>
<p>- Disposal of outdated Surplus Inventory</p>	<p>T. Panzer discussed the list of items in packet of items needing to be removed from inventory and disposed of. Discussion: L. Gonzalez asked if the computers can be wiped and donated? M. Easter responded that the wiped computers are offered to other Coalitions and non-profits before being destroyed. B. Morley asked how we receive cash for the computers. M. Easter responded that we are unable to sell the items and discussed the requirements from the state on confidentiality / in-kind donation process.</p>	<p>The Exec Committee motioned to accept as presented. Lola Gonzalez second. Motioned passed unanimously.</p>
<p>INFORMATION ITEMS - Exec Committee Meeting Minutes: • 09/26/2025</p>	<p>L. Sims and T. Panzer summarized meetings to the Board.</p>	<p>*Motion – Matt McClain 2nd – Kim Sellers Passed Unanimously</p>


<ul style="list-style-type: none"> • 10/9/2025 		<p>*Executive Committee previously voted on this item. A vote is not necessary for information items; however, a vote was performed.</p>
<p>- Federal Government Shut Down</p>	<p>L. Sims shared that there is no change to ELC services at this time.</p>	
<p>- Legislative Delegation</p>	<p>L. Sims summarized the following information:</p> <ul style="list-style-type: none"> • HB 1255 Raising entry income threshold – 150% of FPL was previous threshold, increased to 55% of the State median income equaling 175% of the FPL. • 516 families are currently on the waitlist as of 10/23/2025. More families are now eligible for services. ELC is pulling families off the waitlist as funding is available. This process is being heavily monitored by DEL. • Legislative Session will convene on January 13, 2026 – AELC has provided talking points to advocate on behalf of school readiness programming. • Governance meeting for November has been cancelled. • T. Panzer discussed special Exec Meeting held Tuesday, Oct. 28, 2025 – the Exec Committee has reviewed over twenty CEO resumes received including four local applicants and one submitted after the post closed from an out of county applicant. • Goal is to hire a new CEO by December 31, 2025. • T. Panzer spoke highly of LaTrisha Sims and her actions to date as the Interim CEO. The environment of the ELC office is positive and welcoming and the changes are being felt throughout the community. • L. Gonzalez discussed her disappointment in how the ELC fell out of favor in the community under previous CEO. She expressed her newfound happiness with the new leadership in place – expressed gratefulness to the Executive Committee for their action taken to address issues. 	

<p>- FY 2024 – 2025 Community Impact Report</p>	<p>W. Williams presented the FY 24–25 Year-End Report, noting the addition of the VPK Performance Metric and Designation. She explained that “Incomplete Measurements” for Summer VPK are due to insufficient student testing. L. Gonzalez shared that one school understands it is ineligible for DPIL; ELC staff will follow up. M. McLean asked how many DPIL survey responses were received – ELC Response: over 400.</p> <p>Discussed the drop in Kindergarten Readiness scores, attributed to a change in the cut score, and noted uncertainty about the prior year’s spike. Over 77% of ELCMC funds go directly to childcare services.</p> <p>T. Panzer reviewed mandated services and above and beyond” services ELCMC participates in. J. Shultz inquired about the existence of an ELCMC Scorecard – ELC Staff response: Yes – this does exist, last year ELCMC scored 89.6%.</p> <p>K. Sellers asked about public access to measurements; L. Sims shared that ELCMC is recognized as a model Coalition throughout the state. M. McLean suggested using the data to promote ELC achievements and engage stakeholders individually.</p> <p>The board discussed returning to a booklet-style Annual Report and sharing the Community Impact Report. Members expressed interest in increased board involvement.</p>	<p>ACTION NEEDED:</p> <p>ELC Staff to follow up with school to ensure they have information on DPIL.</p> <p>L. Sims will follow up with the CCR&R Network for Survey outcomes to share publicly and will bring updated survey outcomes to the Board as soon as they are released.</p>
<p>- Give 4 Marion Update</p>	<p>ELCMC did not meet goal for this year. Staff were highly involved in the process and fundraising. Staff had to volunteer to raise funding as it is unallowable through State Contracts.</p> <p>Participation trended this year. W. Williams asked the board for support in connecting with their contacts to assist in raising funds in the future.</p> <p>W. Williams shared appreciation for all who supported our efforts.</p> <p>An invitation was extended to the Board to participate in upcoming community events.</p> <p>L. Goodson expressed appreciation for the Facebook “Thank you” for her donation.</p>	

<p>Community Roundtable Update</p>	<p>Workforce - H. Gamble invited the Board on Nov. 6th, from 10:30 AM to 1:00 PM at Circle Square Cultural Center if they would like to participate in a Student Job Fair and/or Information Sessions about Profession. Contact Melissa Saco 352-732-1700 ext. 1145, website: Bit.ly/MCYCE2025 Heather will send out info via email.</p> <p>MCPS shared the VPK Summer outcomes and highlighted the Excellent Performance of the sites offering summer programming. Reddick VPK Program was #1 in FL! All MCPS VPK teachers will be visiting Reddick to attend a professional development presentation.</p> <p>Accurate Background Check is expanding and has received funding from a local hospital.</p> <p>College of Central FL – Zero Findings on Accreditation Review. CF will be celebrating this accomplishment. Teacher Education is working on a new BA degree program.</p> <p>ELCMC – Save the Date, Feb 21, 2026, Disability Roundup, ELC Office, 10:00 AM – 1:00 PM – Looking for a sponsor to possibly provide lunch at the event.</p> <p>CEP – New CEO starting Nov 10th Invited ELC to share stories at Business After Hours to network. 10/23 – Belleview Express Care event, November, Hall of Trees Fundraiser, February 2026 – Panzer is hosting Business After hours.</p> <p>T. Panzer – Nov. 1st – Circle Square – Walk of Life</p> <p>FFCCHA Leadership Summit – Embassy Suites in Kissimmee – Nov. 8th</p> <p>B. Morely - Bracelets for Charity as gifts for Children – does the ELC have a need?</p>	
<p>Additional Discussion: Meeting Schedules</p>	<p>T. Panzer asked for consideration - Make the 6th Exec and the 13th the Board</p>	<p>ACTION NEEDED: L. Sims will send an email to the Board Members to adjust the meeting schedule.</p>
<p>Upcoming events / meetings</p>	<p>Upcoming dates are listed on meeting agenda for informational purposes.</p>	
<p>Public Comment</p>	<p>None at this time.</p>	

Adjournment	Meeting adjourned at 10:24 AM.	Commissioner M. McClain motioned to adjourn.
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Reported by: Elizabeth Deola, Chief Programs Officer

Approved by:  _____ **Date:** 1/22/2026
Todd Panzer, Chair

NOTE: For additional information on any of the above items, please contact Chief Programs Officer, Elizabeth Deola at edeola@elc-marion.org

Action Items

Early Learning Coalition of Marion County Meeting Minutes


Meeting: Full Coalition Board Meeting
Date/Time: November 13, 2025; 8:30 AM
Location: ELCMC Office, 2300 SW 17th Road, Ocala, FL 34471/Via Conference Call
Attendance –
Present (In-Person): Todd Panzer, Brenda Ford, Thomas LoBianco, Jennifer Beck, Dr. Kim Sellers, Heather Gamble, Kim LaCognata, Matt McClain, Christy Jergins
Present (Virtual): Cecil Wilson, Maritza Alejandro, Jennifer Winton, Brittney Morely, Levonda Goodson
Absent (Excused): Richard Forrester, Jennifer McBride
Absent (Un-Excused): Jessica Schultz, Lola Gonzalez, Telesha Page, Jennifer Chatterton
Guest: Evan Pitts, Jorge Sevilla
Staff Present: LaTrisha Sims, CEO; Elizabeth Deola, CPO, Marcelle Easter, CAO; Beatriz Montalvo, HR Director; Michelle Grant Harris, EC Programs Director; Sadie Hackley, Finance Director; Wendy Williams, Community Relations Director; Josef Izquierdo, Data Integrity Coordinator II; Zack Hackley, Finance Consultant

Agenda Item	Summary/Discussion	Action
Call to Order	T. Panzer (Board Chair) called the meeting to order. B. Montalvo called roll.	Meeting called to order at 8:31 AM. Quorum Present
Chair Report	T. Panzer thanked Jorge Sevilla and Evan Pitts for their dedication and years of service while serving on the Full Coalition Board of Directors.	
CEO Employment Agreement	T. Panzer asked to ratify the CEO Employment Agreement for LaTrisha Sims as the Chief Executive Officer for the Early Learning Coalition of Marion County effective October 30, 2025, as detailed on the Ratification Sheet. On October 30, 2025, the Executive Committee approved the above action unanimously for immediate implementation.	RATIFICATION: The Exec Committee motioned to accept as presented. Kim LaCognata second. Motioned passed unanimously.
Board Meeting Minutes – 10/23/25	T. Panzer asked to approve the Full Coalition Board meeting minutes from October 23, 2025, as presented and included in packet.	ACTION ITEM: Brenda Ford moved to accept the minutes as presented. Dr. Kim Sellers seconded. The motion carried unanimously.
Financials through September 2025	Z. Hackley discussed and presented the financials through September 2025 included in the packet. We are currently meeting all state mandates. Auditors are in agreeance with what is being written off.	ACTION ITEM: Brenda Ford motioned to accept the financials as presented. Commissioner Matt McClain seconded. Motioned passed unanimously.

CEO Bank Signee Change	T. Panzer asked to approve of officially transfer the banking responsibilities to the new CEO, LaTrisha Sims as ELCMC signor.	ACTION ITEM: Brenda Ford motioned to accept as presented. Heather Gamble seconded. Motioned passed unanimously.
Board Resignation	T. Panzer asked to approve the Board resignation of Board member Jorge Sevilla. On October 22, 2025, Mr. Sevilla emailed Ms. Sims requesting to term from the Board effective immediately due to an unforeseen increase in professional responsibilities.	ACTION ITEM: Kim LaCognata motioned to accept as presented. Dr. Kim Sellers seconded. Motioned passed unanimously.
ELCMC Performance Standards	L. Sims discussed the Early Learning Performance Standards guidelines included in the packet for informational purposes.	INFORMATION
Diabetes Awareness	L. Sims discussed the new law effective July 1 st for VPK parents for early detection of Type 1 Diabetes. A special thanks to Christy for sharing the “What Parents Need to Know Screening for Type 1 Diabetes” flyer included in the packet for your informational purposes.	INFORMATION
Community Impact Report	W. Williams discussed in detail the Community Impact Report included in the packet for informational purposes.	INFORMATION
Panzer Concierge Medicine	Todd invited all to attend and show support at the Christmas parade. Ocala’s will be held on Saturday, December 13 th at 5:30 PM and Belleview’s will be on Sunday, December 7 th at 2:00 PM. Home for the Holidays Adoption Ceremony – Court house on Friday, December 12 th at 1:00 PM.	Community Roundtable Update
CLM CareerSource	H. Gamble shared – Student Job Fair / Expo held on November 6 th in partnership with the Marion County Public Schools was a huge success with over 400 middle schoolers in attendance. If any employers are interested in attending the next expo, please let her know.	Community Roundtable Update
College of Central FL	Dr. K. Sellers announced that enrollments are up for all programs and proudly shared CF would offer state’s first Precision Agriculture associate degree in fall of 2026.	Community Roundtable Update
Marion Co. Board of Commissioners	Commissioner M. McClain asked to join efforts in supporting “Bringing the Harvest Home” food drive. They will be collecting canned goods from October 21 st through December 5 th . Drop off locations include the library and fire stations. Thirty pounds of food have been donated so far.	Community Roundtable Update
MCPS	J. Beck reminded everyone of School Choice. Applications will be open until January 31 st . The VPK applications for 2026 – 2027 open on January 1, 2026. MCPS window will be from February 23, 2026, through March 27, 2026.	Community Roundtable Update

Upcoming events / meetings	Upcoming dates are listed on meeting agenda for planning and informational purposes.	
Public Comment	None at this time.	
Adjournment	Meeting adjourned at 10:36 AM.	T. LoBianco motioned to adjourn.

Reported by: Beatriz Montalvo, HR Director

Approved by:  _____
 Todd Panzer, Chair

Date: 1/22/2024

NOTE: For additional information on any of the above items, please contact LaTrisha Sims, Chief Executive Officer at lsims@elc-marion.org.

ELC of Marion County

Reporting on November 30, 2025 Financial Statements

Fiscal year 2025-2026:

Finance Notes:

Balance Sheet:

- All cash accounts have been reconciled as of November 30, 2025.
- Currently we are holding approximately \$155,000 in cash.
- Accounts receivable consists of approximately \$3,750,000. The majority of this balance is for Oct and Nov 2025 invoices to DEL. See AR Aging Schedule.
- We have approximately \$1,037,000 of fixed assets that have a net book value of approximately \$537,000.
- Accounts payable consists of approximately 1,750,000 and is current. See AP aging (last page of AP Aging report provided)
- Due to DEL is approximately 2,260,000
- Total Net Assets is approximately \$413,000.

Income Statement – All Funds

1. Salaries have increased year over year due to transition of new CEO, we are fully staffed this year compared to last year, and we had an increase in wages due to merit. Reminder a salary study was done in October.
2. Program Expenses have decreased but we are currently enrolling to increase children served. Over 200 families have been notified for services. This will be continued to be monitored every month.
3. Maintenance and Repairs increased due to general liability insurance being classified under this category. All other insurance is classified under miscellaneous.

Dashboard mandates:

Note: We are meeting all our SR Mandates and are currently not meeting our VPK mandate which is typical this time of year. No concern with being over on VPK admin at this point.

SR Admin = 5.16%

SR Direct Services = 78.1%

Quality = 9.4%

VPK Admin = 4.995%

Early Learning Coalition of Marion County, Inc.

Balance Sheet

As of 11/30/2025

(In Whole Numbers)

Current Year

Assets

Cash: Operating (0332)	23,688
Cash: Unrestricted (0340)	7,347
Cash: Building (0464)	5,286
Cash: PayPal	317
Cash: Community Foundation	121,149
Petty Cash: Vending Machine	61
Petty Cash: Outreach	(10)
A/R: FOEL	3,784,225
A/R: Other Grants	15,990
A/R: Overpayments	1,061
A/R: Clearing	(66,568)
Prepaid: Postage	2,226
Prepaid: Other	14,487
Prepaid: Travel Advance	2,086
Other	<u>537,423</u>
Total Assets	<u><u>4,448,768</u></u>

Liabilities

Credit Card (South State - VISA)	2,471
Accounts Payable	1,638,810
A/P: Conversion	(25,986)
Payable: Accrued PLT	114,855
Payable: Medicare	(0)
Payable: SUTA	(36)
Payable: Health Insurance	(20,729)
Payable: Dental Insurance	(283)
Payable: Vision Insurance	23
Payable: ER - 403(b)	5,245
Payable: EE - 403(b)	5,835
Payable: Life Insurance	(24)
Payable: Short-term Disability	326
Payable: Long-term Disability	(659)
Payable: AFLAC	2,140
Payable: Colonial Life	311
Payable: United Way Deductions	10,933
Payable: Wage Garnishment	1,595
Payable: Workers Compensation	(472)
Payable: FOEL Advance	2,260,298
2701: A/R: VPPRP VPK Provider Advance	(26,721)
Payable: Interest	1,416
Payable: Fraud Collections	24,022
Deferred Revenue	<u>41,944</u>
Total Liabilities	<u><u>4,035,316</u></u>

Net Assets 413,453

Total Liabilities and Net Assets 4,448,768

Early Learning Coalition of Marion County, Inc.

Aged Receivables by Invoice Date
 Aging Date - 11/30/2025
 From 7/1/2025 Through 11/30/2025

Customer ID	Customer Name	Invoice Date	Invoice Number	Description	Total	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due
BECKERS SCHOOL SUPPL	BECKERS SCHOOL SUPPLIES	7/1/2025	0725-KPL-BSS	kpl SNACK SPONSORSHIP 25-26	500.00	0.00	0.00	0.00	0.00	500.00
Total BECKERS SCHOOL SUPPL	BECKERS SCHOOL SUPPLIES				500.00	0.00	0.00	0.00	0.00	500.00
Children's Forum	Children's Forum , Inc - HMG	5/22/2025	24MGFA-13R#7	HMG April 2025	9,499.98	0.00	0.00	0.00	0.00	9,499.98
Children's Forum		9/18/2025	25HMGFA-12R#2	HMG-CF-Aug 2025	8,665.65	0.00	0.00	0.00	8,665.65	0.00
Total Children's Forum	Children's Forum , Inc - HMG				18,165.63	0.00	0.00	0.00	8,665.65	9,499.98
FOEL	Florida's Office of Early Learning	10/31/2025	3261025R1	DEL DS Invoice October 2025	1,778,185.61	0.00	1,778,185.61	0.00	0.00	0.00
FOEL		10/31/2025	3261025R2	FOEL DS October 2025	351,815.44	0.00	351,815.44	0.00	0.00	0.00
FOEL		12/18/2025	3261125R1	FOEL DEC 2025	1,376,365.87	1,376,365.87	0.00	0.00	0.00	0.00
FOEL		12/18/2025	3261125R2	Indirect Services invoice Nov 2025	259,692.23	259,692.23	0.00	0.00	0.00	0.00
Total FOEL	Florida's Office of Early Learning				3,766,059.15	1,636,058.10	2,130,001.05	0.00	0.00	0.00
Joan S. Hatten	Joan S. Hatten	6/30/2021	FY19SR-J.S.Hatten	Joan S. Hatten 2018 - 2019 - Overpayment SR Recon	1,061.26	0.00	0.00	0.00	0.00	1,061.26
Total Joan S. Hatten	Joan S. Hatten				1,061.26	0.00	0.00	0.00	0.00	1,061.26
Keown, Brianna	Brianna Keown	6/30/2020	FY20-M-002	Refund- of Reg. Fees - Brianna Keown - Frog St. Splash	99.00	0.00	0.00	0.00	0.00	99.00

Early Learning Coalition of Marion County, Inc.

Aged Receivables by Invoice Date
 Aging Date - 11/30/2025
 From 7/1/2025 Through 11/30/2025

Customer ID	Customer Name	Invoice Date	Invoice Number	Description	Total	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due
Total Keown, Brianna	Brianna Keown				99.00	0.00	0.00	0.00	0.00	99.00
MCBOCC	Marion County Board of County Commissioners	9/30/2022	082022MCMA	MCBOCC - Match - September 2022	(39.96)	0.00	0.00	0.00	0.00	(39.96)
MCBOCC		6/30/2024	062024MCMA	MCBOCC-MATCH- June 2024	0.03	0.00	0.00	0.00	0.00	0.03
MCBOCC		1/31/2025	0125DPL	DPIL Early Literacy Assistance FY24-25	2,349.79	0.00	0.00	0.00	0.00	2,349.79
Total MCBOCC	Marion County Board of County Commissioners				2,309.86	0.00	0.00	0.00	0.00	2,309.86
SBMC	The School Board of Marion County, Florida	11/30/2024	YPP-1024	YPP October 2024	290.24	0.00	0.00	0.00	0.00	290.24
SBMC		11/30/2024	YPP-1124	YPP Nov 2024	248.77	0.00	0.00	0.00	0.00	248.77
SBMC		3/31/2025	YPP-0125	YPP Jan 25	672.61	0.00	0.00	0.00	0.00	672.61
SBMC		3/31/2025	YPP-0225	YPP invoices Feb 2025	394.46	0.00	0.00	0.00	0.00	394.46
SBMC		4/30/2025	YPP-0325	Ypp Mar 2025	549.03	0.00	0.00	0.00	0.00	549.03
SBMC		10/3/2025	YPP-0825	YPP Payment October 2025	217.73	0.00	0.00	217.73	0.00	0.00
SBMC		12/18/2025	YPP-0925	YPP Payment SEP 2025	3,399.64	3,399.64	0.00	0.00	0.00	0.00
SBMC		12/18/2025	YPP-1025	YPP Invoices	2,744.97	2,744.97	0.00	0.00	0.00	0.00
SBMC		12/18/2025	YPP-1125	YPP Invoices	1,780.37	1,780.37	0.00	0.00	0.00	0.00
Total SBMC	The School Board of Marion County, Florida				10,297.82	7,924.98	0.00	217.73	0.00	2,155.11
SmartPro... Inc	SmartProcure Inc	8/1/2025	0825RR-01	Records Request	450.00	0.00	0.00	0.00	0.00	450.00

Early Learning Coalition of Marion County, Inc.

Aged Receivables by Invoice Date
 Aging Date - 11/30/2025
 From 7/1/2025 Through 11/30/2025

Customer ID	Customer Name	Invoice Date	Invoice Number	Description	Total	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due
Total SmartPro... Inc	SmartProcure Inc				450.00	0.00	0.00	0.00	0.00	450.00
Stone, Michelle	Michelle Stone	8/8/2025	0825-DPIL-MS	DPIL Donation	1,000.00	0.00	0.00	0.00	0.00	1,000.00
Total Stone, Michelle	Michelle Stone				1,000.00	0.00	0.00	0.00	0.00	1,000.00
UWMC	United Way of Marion County, Inc.	3/1/2025	202603-UW	United Way Invoice - MAR 2026	1,333.33	0.00	0.00	0.00	0.00	1,333.33
Total UWMC	United Way of Marion County, Inc.				1,333.33	0.00	0.00	0.00	0.00	1,333.33
Report Total					3,801,276.05	1,643,983.08	2,130,001.05	217.73	8,665.65	18,408.54

Early Learning Coalition of Marion County, Inc.
Aged Payables by Due Date - Zh AP Aging Report - All Funds
Aging Date - 11/30/2025
From 7/1/2025 Through 11/30/2025

Vendor Name	Invoice Number	Invoice/Cre... Date	Due Date	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Triumphant Tots, Inc	1125VK-262794334-...	11/30/2025	12/31/2025	2,146.50	0.00	0.00	0.00	0.00	2,146.50
	SR1125-262794334-...	11/30/2025	12/21/2025	<u>1,801.77</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>1,801.77</u>
Total Triumphant Tots, Inc				3,948.27	0.00	0.00	0.00	0.00	3,948.27
Turf Surfers LawnScape, LLC	TS-112025	11/1/2025	11/1/2025	<u>0.00</u>	<u>300.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>300.00</u>
Total Turf Surfers LawnScape, LLC				0.00	300.00	0.00	0.00	0.00	300.00
Verizon Wireless	913502808-00004-01	5/30/2023	6/8/2023	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>(968.28)</u>	<u>(968.28)</u>
Total Verizon Wireless				0.00	0.00	0.00	0.00	(968.28)	(968.28)
Walmart	V-012023-C	2/2/2023	2/2/2023	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>15.00</u>	<u>15.00</u>
Total Walmart				0.00	0.00	0.00	0.00	15.00	15.00
Webauthor	12918M	11/1/2025	12/1/2025	<u>1,000.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>1,000.00</u>
Total Webauthor				1,000.00	0.00	0.00	0.00	0.00	1,000.00
Wendy Williams	TR092025-43	10/1/2025	10/31/2025	0.00	4.01	0.00	0.00	0.00	4.01
	TR092025-52	11/1/2025	12/1/2025	<u>46.50</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>46.50</u>
Total Wendy Williams				46.50	4.01	0.00	0.00	0.00	50.51
West Family Learning Center East, LLC	SR1125-811326656-...	11/30/2025	12/21/2025	<u>13,929.78</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>13,929.78</u>
Total West Family Learning Center East, LLC				13,929.78	0.00	0.00	0.00	0.00	13,929.78
Wilma Martin Family Daycare Home	SR1125-882898920-...	11/30/2025	12/21/2025	<u>3,127.91</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>3,127.91</u>
Total Wilma Martin Family Daycare Home				3,127.91	0.00	0.00	0.00	0.00	3,127.91
Wilson's Lovable Daycare, LLC	SR1125-825414548-...	11/30/2025	12/21/2025	<u>8,396.45</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>8,396.45</u>
Total Wilson's Lovable Daycare, LLC				8,396.45	0.00	0.00	0.00	0.00	8,396.45
Wiz Kids Learning Academy	1025-SP05-8160-000	11/30/2025	12/21/2025	(23.76)	0.00	0.00	0.00	0.00	(23.76)
	1025-V05-8160-000	11/30/2025	12/31/2025	286.20	0.00	0.00	0.00	0.00	286.20
	1125VK-472528160-...	11/30/2025	12/31/2025	1,669.50	0.00	0.00	0.00	0.00	1,669.50
	SR1125-472528160-...	11/30/2025	12/21/2025	<u>12,653.06</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>12,653.06</u>
Total Wiz Kids Learning Academy				14,585.00	0.00	0.00	0.00	0.00	14,585.00
Report Total				<u>1,650,344.64</u>	<u>(2,527.27)</u>	<u>17.55</u>	<u>3,028.09</u>	<u>(12,052.98)</u>	<u>1,638,810.03</u>

Early Learning Coalition of Marion County, Inc.

Statement of Revenues and Expenditures - Detail

From 7/1/2025 Through 11/30/2025

	Current Period Actual	Prior Year Current Period Actual	Current Period Change	Current Year % Change	
Operating Revenue					
Grant Revenue	8,796,371.21	8,911,452.06	(115,080.85)	(1.29)	
Contributions	23,813.91	22,255.02	1,558.89	7.00	
Program Revenue	1,096.00	830.00	266.00	32.05	
Investment Income	1,062.18	887.08	175.10	19.74	
Other Income	<u>1,733.36</u>	<u>0.00</u>	<u>1,733.36</u>	<u>100.00</u>	
Total Operating Revenue	<u>8,824,076.66</u>	<u>8,935,424.16</u>	<u>(111,347.50)</u>	<u>(1.25)</u>	
Total Revenue	<u>8,824,076.66</u>	<u>8,935,424.16</u>	<u>(111,347.50)</u>	<u>(1.25)</u>	
Expenditures					
Personnel Expenses	1,141,632.73	910,249.70	231,383.03	25.42	1.
Program Expenses	7,389,905.58	7,806,703.00	(416,797.42)	(5.34)	2.
Professional Fees	51,373.71	74,246.75	(22,873.04)	(30.81)	
Supplies	3,957.10	4,785.16	(828.06)	(17.30)	
Telephone	11,420.18	11,755.26	(335.08)	(2.85)	
Postage & Shipping	28.35	899.68	(871.33)	(96.85)	
Occupancy	31,221.67	28,977.44	2,244.23	7.74	
Maintenance & Repairs	42,567.80	4,532.97	38,034.83	839.07	3.
Equipment Rental	540.24	0.00	540.24	100.00	
Conferences, Conventions & Meetings	933.30	1,086.18	(152.88)	(14.08)	
Printing & Publications	5,125.10	2,103.43	3,021.67	143.65	
Dues & Subscriptions	6,619.88	7,818.79	(1,198.91)	(15.33)	
Depreciation	11,115.75	11,349.65	(233.90)	(2.06)	
Miscellaneous	<u>38,230.47</u>	<u>62,931.10</u>	<u>(24,700.63)</u>	<u>(39.25)</u>	4.
Total Expenditures	<u>8,734,671.86</u>	<u>8,927,439.11</u>	<u>(192,767.25)</u>	<u>(2.16)</u>	
Net Revenue Over Expenditures	<u>89,404.80</u>	<u>7,985.05</u>	<u>81,419.75</u>	<u>1,019.65</u>	

Early Learning Coalition of Marion County, Inc.

Statement of Revenues and Expenditures - Detail

From 7/1/2025 Through 11/30/2025

	Current Period Actual	Prior Year Current Period Actual	Current Period Change	Current Year % Change
Operating Revenue				
Grant Revenue	6,519,653.85	6,480,222.70	39,431.15	0.61
Total Operating Revenue	6,519,653.85	6,480,222.70	39,431.15	0.61
Total Revenue	6,519,653.85	6,480,222.70	39,431.15	0.61
Expenditures				
Personnel Expenses	1,086,941.20	862,506.65	224,434.55	26.02
Program Expenses	5,270,690.70	5,460,645.91	(189,955.21)	(3.48)
Professional Fees	47,988.77	47,648.07	340.70	0.72
Supplies	3,517.55	4,297.74	(780.19)	(18.15)
Telephone	10,306.25	10,500.92	(194.67)	(1.85)
Postage & Shipping	4.60	899.68	(895.08)	(99.49)
Occupancy	28,894.67	27,035.53	1,859.14	6.88
Maintenance & Repairs	29,931.44	4,187.27	25,744.17	614.82
Equipment Rental	507.57	0.00	507.57	100.00
Conferences, Conventions & Meetings	853.30	979.27	(125.97)	(12.86)
Printing & Publications	4,865.44	1,894.80	2,970.64	156.78
Dues & Subscriptions	6,432.32	3,773.53	2,658.79	70.46
Depreciation	2,283.77	1,692.45	591.32	34.94
Miscellaneous	23,176.65	43,069.54	(19,892.89)	(46.19)
Total Expenditures	6,516,394.23	6,469,131.36	47,262.87	0.73
Net Revenue Over Expenditures	3,259.62	11,091.34	(7,831.72)	(70.61)

Early Learning Coalition of Marion County, Inc.

Statement of Revenues and Expenditures - Detail

From 7/1/2025 Through 11/30/2025

	Current Period Actual	Prior Year Current Period Actual	Current Period Change	Current Year % Change
Operating Revenue				
Grant Revenue	<u>2,182,677.32</u>	<u>2,329,690.02</u>	<u>(147,012.70)</u>	<u>(6.31)</u>
Total Operating Revenue	<u>2,182,677.32</u>	<u>2,329,690.02</u>	<u>(147,012.70)</u>	<u>(6.31)</u>
Total Revenue	<u>2,182,677.32</u>	<u>2,329,690.02</u>	<u>(147,012.70)</u>	<u>(6.31)</u>
Expenditures				
Personnel Expenses	110,532.87	124,720.05	(14,187.18)	(11.38)
Program Expenses	2,041,463.14	2,296,755.28	(255,292.14)	(11.12)
Professional Fees	3,384.94	22,499.76	(19,114.82)	(84.96)
Supplies	439.55	278.62	160.93	57.76
Telephone	1,113.93	568.51	545.42	95.94
Postage & Shipping	9.85	0.00	9.85	100.00
Occupancy	2,276.04	1,498.68	777.36	51.87
Maintenance & Repairs	12,636.36	345.70	12,290.66	3,555.30
Equipment Rental	32.67	0.00	32.67	100.00
Conferences, Conventions & Meetings	0.00	81.91	(81.91)	(100.00)
Printing & Publications	181.71	95.94	85.77	89.40
Dues & Subscriptions	7.56	3,120.36	(3,112.80)	(99.76)
Depreciation	786.63	1,611.85	(825.22)	(51.20)
Miscellaneous	2,685.49	12,118.69	(9,433.20)	(77.84)
Total Expenditures	<u>2,175,550.74</u>	<u>2,463,695.35</u>	<u>(288,144.61)</u>	<u>(11.70)</u>
Net Revenue Over Expenditures	<u>7,126.58</u>	<u>(134,005.33)</u>	<u>141,131.91</u>	<u>(105.32)</u>

Early Learning Coalition of Marion County, Inc.

Normal Trial Balance - TB ZH

From 7/1/2025 Through 11/30/2025

Account Code	Account Title	Debit Balance	Credit Balance
1000	Cash: Operating (0332)	23,688.21	
1010	Cash: Unrestricted (0340)	7,346.53	
1020	Cash: Building (0464)	5,286.15	
1050	Cash: PayPal	316.54	
1080	Cash: Community Foundation	121,149.18	
1091	Petty Cash: Vending Machine	60.74	
1092	Petty Cash: Outreach		10.00
1095	Credit Card (VISA)	0.00	
1096	Credit Card (MasterCard)	0.00	
1097	Credit Card (Sam's Club)	0.00	
1098	Credit Card (South State - VISA)		2,471.41
1200	A/R: FOEL	3,784,224.78	
1210	A/R: Other Grants	15,990.01	
1220	A/R: Overpayments	1,061.26	
1290	Due from Employee	0.00	
1299	A/R: Clearing		66,567.51
1400	Prepaid: Postage	2,225.84	
1401	Prepaid: Insurance	0.00	
1403	Prepaid: Other	14,486.74	
1405	Prepaid: Travel Advance	2,086.48	
1500	Fixed Assets: Equipment	58,707.26	
1501	Fixed Assets: Furniture	5,300.00	
1502	Fixed Assets: Building	856,517.59	
1503	Fixed Assets: Land	116,960.14	
1600	Accumulated Depreciation: Equipment		58,707.10
1601	Accumulated Depreciation: Furniture		5,300.00
1602	Accumulated Depreciation: Building		436,054.42
2000	Accounts Payable		1,638,810.03
2099	A/P: Conversion	25,985.97	
2100	Notes Payable: LOC	0.00	
2105	Notes Payable: HVAC	0.00	
2200	Payable: Salary	0.00	
2203	Payable: Accrued PLT		114,855.32
2205	Payable: Social Security	0.00	
2206	Payable: Medicare	0.39	
2207	Payable: SUTA	35.68	
2208	Payable: Federal Withholding	0.00	
2210	Payable: Health Insurance	20,729.00	
2211	Payable: Dental Insurance	282.55	
2212	Payable: Vision Insurance		22.83
2213	Payable: HSA	0.00	
2220	Payable: ER - 403(b)		5,245.40
2221	Payable: EE - 403(b)		5,834.60
2222	Payable: EE - Roth IRA	0.00	
2230	Payable: Life Insurance	23.63	
2231	Payable: Short-term Disability		325.91
2232	Payable: Long-term Disability	658.53	
2240	Payable: AFLAC		2,139.58
2245	Payable: Colonial Life		310.80
2250	Payable: United Way Deductions		10,933.40
2255	Payable: Wage Garnishment		1,594.62
2265	Payable: Workers Compensation	471.56	
2700	Payable: FOEL Advance		2,260,297.64
2701	2701: A/R: VPPRP VPK Provider Advance	26,720.76	
2710	Payable: Interest		1,416.11

Early Learning Coalition of Marion County, Inc.

Normal Trial Balance - TB ZH

From 7/1/2025 Through 11/30/2025

Account Code	Account Title	Debit Balance	Credit Balance
2720	Payable: Fraud Collections		24,021.93
2900	Deferred Revenue		41,944.34
3000	Net Assets		318,540.15
4001	Grants: State & Federal		8,723,397.08
4010	Grants: Local Governments		64,007.48
4020	Grants: Other		8,966.65
4050	Gifts, Donations, and Pledges		17,630.04
4100	Revenue: Interest		1,062.18
4201	Revenue: Miscellaneous		262.00
4210	Revenue: Provider Trainings		390.00
4901	Revenue: Vending		444.00
4905	Revenue: Facility Rental		1,733.36
4991	Realized Gain on Investments		489.50
4992	Unrealized Gain on Investments		5,018.12
4999	In-kind		6,183.87
5000	Salary: Directors (990 reportable)	64,414.71	
5001	Salary: Exempt (Other)	490,362.03	
5002	Salary: Hourly	344,294.87	
5005	Payroll Tax: Social Security	53,308.69	
5006	Payroll Tax: Medicare	12,466.95	
5007	Payroll Tax: SUTA	194.82	
5010	Insurance: Health	123,115.44	
5011	Insurance: Dental	5,631.70	
5020	Retirement: ER Contribution	36,557.89	
5030	Insurance: Life	2,130.57	
5031	Insurance: Short-term Disability	4,812.79	
5032	Insurance: Long-term Disability	4,342.27	
5100	Staff Development	933.30	
6000	Professional Services: Consultant	3,100.00	
6001	Professional Services: Accounting	3,825.00	
6002	Professional Services: Auditing	14,137.50	
6005	Professional Services: IT management	21,960.00	
6025	Professional Services: Printing & Reproductions	2,140.90	
6030	Professional Services: Repairs & Maintenance	555.00	
6035	Professional Services: Other	295.85	
6040	Prof Service: Payroll	7,146.36	
6500	Direct Services: Child Care	7,223,337.53	
6501	Direct Services - Prior Year	27,611.07	
7001	Utilities	11,523.46	
7005	Janitorial Services	13,905.00	
7006	Janitorial Supplies	1,880.80	
7007	Lawn Service	1,500.00	
7008	Security System	2,161.60	
7009	Pest Control	250.81	
7050	Postage, Freight, and Delivery	28.35	
7100	Equipment Lease and Maintenance	540.24	
7150	Office Supplies and Expenses	3,957.10	
7151	Printing: Copier	2,984.20	
7200	Communications: Land Line	9,853.91	
7201	Communications: Cellular	918.80	
7202	Communications: Internet	647.47	
7260	Insurance and Surety Bonds: General Liability	42,012.80	

Early Learning Coalition of Marion County, Inc.

Normal Trial Balance - TB ZH

From 7/1/2025 Through 11/30/2025

Account Code	Account Title	Debit Balance	Credit Balance
7265	Insurance and Surety Bonds: Workers Compensation	1,732.92	
7275	Insurance and Surety Bonds: Other	8,501.80	
7405	Training Material	1,097.13	
7410	Consumer Education and Outreach Material	9,575.31	
7420	Scholarships and Other Education Opportunities	2,777.10	
7425	Wage Incentives	57,478.13	
7501	Travel: In-State	5,073.02	
7505	Travel: Out of State	2,029.62	
7510	Travel: In Service Area	719.35	
7600	Admin Fees (Comm Fdt)	683.51	
7601	Bank Fees	1,444.63	
7602	Merchant Service Fees	73.61	
7603	Interest Expense	1,561.28	
7605	Software-Licenses-Support	6,316.01	
7610	Web service, hosting, support, back-up services & Maintenanc	275.00	
7615	Other employee related expenditures	1,329.50	
7616	Backgroud Screening	634.00	
7617	Employee Drug Screening	275.00	
7620	Membership Dues	6,500.00	
7621	Subscriptions and Publications	119.88	
7625	Taxes, licenses and fees	2,166.53	
7900	Development Expense	0.00	
7901	Vending Machine Supplies	139.82	
8500	Childcare	3,600.00	
8530	Special Projects	579.30	
8535	Books	58,181.92	
8550	Food services (Unallowable)	5,668.09	
9001	Depreciation	11,115.75	
9999	In-kind Expenditure	6,183.87	
Report Total		13,824,987.38	13,824,987.38
Report Difference		0.00	

ELC OF MARION COUNTY EXECUTIVE SUMMARY

Version 25.7.25.1

TARGETS AND RESTRICTIONS			PROGRAM TOTALS
SR Direct Services Min: 78%	$5,973,600 + 43,721$ <hr style="width: 100%; border: 0; border-top: 1px solid black; margin: 0;"/> 7,476,254	80.5%	
SR Admin Max: 5%	$248,971 +$ <hr style="width: 100%; border: 0; border-top: 1px solid black; margin: 0;"/> 7,476,254	3.330%	
SR Admin/NonDirect/Quality Max: 22%	$1,437,960 + 20,974$ <hr style="width: 100%; border: 0; border-top: 1px solid black; margin: 0;"/> 7,476,254	19.5%	
SR Quality Min: 4%	$634,307 + 20,974$ <hr style="width: 100%; border: 0; border-top: 1px solid black; margin: 0;"/> 7,476,254	8.8%	
SR Match Max: \$153,687		56,636.28	
Dollar-for-Dollar Match:		56,636.28	
VPK Admin Max: 5%	$102,287$ <hr style="width: 100%; border: 0; border-top: 1px solid black; margin: 0;"/> 2,047,630	4.995%	
SR Plus Admin Max: 5%		0.3%	

- SR Total
- SR Admin
- SR Non-Direct
- SR Quality
- SR Direct Services*
- Quality Performance
- QPI Shortfall
- SR Match

- Special Needs
- Gold Seal
- SR Plus
- VPK Total
- VPK Admin
- VPK DS

- VPK PA

- * includes SR Match, Special

YTD MATCH SUMMARY				
<u>Cost Type</u>	Cash in EFSM	Cash not in EFSM	Total Cash	Public Funds
Direct Service	43,720.69	.00	43,720.69	
Admin	.00	.00	0.00	
All Non Direct	.00	20,973.82	20,973.82	

ELC OF MARION COUNTY EXECUTIVE SUMMARY

Version 25.7.25.1

TARGETS AND RESTRICTIONS			PROGRAM TOTALS
SR Direct Services Min: 78%	4,835,845 + 43,721 <u>6,246,672</u>	78.1%	
SR Admin Max: 5%	322,566 + <u>6,246,672</u>	5.164%	
SR Admin/NonDirect/Quality Max: 22%	1,351,357 + 15,750 <u>6,246,672</u>	21.9%	
SR Quality Min: 4%	571,889 + 15,750 <u>6,246,672</u>	9.4%	
SR Match Max: \$153,687		47,814.82	
Dollar-for-Dollar Match:		47,814.82	
VPK Admin Max: 5%	44,063 <u>265,544</u>	16.593%	
SR Plus Admin Max: 5%		0.0%	

SR Total
 SR Admin
 SR Non-Direct
 SR Quality
 SR Direct Services*
 Quality Performance
 QPI Shortfall
 SR Match

 Special Needs
 Gold Seal
 SR Plus
 VPK Total
 VPK Admin
 VPK DS

 VPK PA

 * includes SR Match, Special

YTD MATCH SUMMARY				
<u>Cost Type</u>	Cash in EFSM	Cash not in EFSM	Total Cash	Public Funds
Direct Service	43,720.69	.00	43,720.69	
Admin	.00	.00	0.00	
All Non Direct	.00	15,749.72	15,749.72	



Early Learning Coalition of Marion County

Action Sheet

FULL COALITION BOARD

January 22, 2026

SUBJECT: School Readiness Application and Waiting List Procedure

Fiscal Impact: N/A

PROPOSED ACTION

Approve the revised School Readiness (SR) Application and Waiting List Procedure to ensure compliance with s.1002.85 and s.1002.87, Florida Statutes, Rule 6M-4.300, Florida Administrative Code; and Division of Early Learning (DEL) Accountability Monitoring requirements.

BACKGROUND INFORMATION

Pursuant to s.1002.85(2)(c), s.1002.87, Florida Statutes, and Rule 6M-4.300, Florida Administrative Code, each Early Learning Coalition is required to maintain approved procedures governing School Readiness (SR) applications and waiting list management. These procedures must ensure that children are prioritized and enrolled in the SR Program in statutory order when funding becomes available.

During the 2024–2025 DEL Accountability Monitoring, DEL identified that the Coalition’s wait list enrollment practices were not consistently implemented in accordance with statute, rule, and the Grant Agreement. Specifically, DEL compared an SR Ad-Hoc report of children enrolled between April 1, 2025, and June 19, 2025, with the active wait list report and found that children were not enrolled from the wait list in the required priority order.

As a result, DEL required the Coalition to submit an amended School Readiness Application and Waiting List Procedure, provide staff training on proper wait list enrollment order, and submit supporting documentation to DEL by December 12, 2025.

The Coalition revised its School Readiness Application and Waiting List Procedure to address the monitoring findings. DEL reviewed and approved the draft revised procedure on December 2, 2025. Board approval is now required to finalize the procedure and allow resubmission to the DEL Accountability Monitoring Unit. Approval of the revised procedure will bring the Coalition’s School Readiness Plan into compliance with applicable statutory, rule, and grant requirements.

On January 8, 2026, the Executive Committee approved moving forward as stated above.

Supporting Documentation Included:

- **“Draft” School Readiness Application and Waiting List Procedure**

Supporting Documentation Available:

- **Published Report AS24-25. 13 Accountability Monitoring Report**
- **Email Correspondence from DEL approving the “Draft” SR Application and Waiting List Procedure (December 2, 2025)**

School Readiness Eligibility Priorities & Waiting List Fact Sheet

Q1: Why do we have so many priority categories?

A: The nine priority categories are set by Florida statute. They ensure funding goes first to children most at risk—such as those in the child welfare system, homeless families, or children with special needs—while also supporting working families and parents transitioning from public assistance. The categories provide a clear, legally required framework for fair allocation.

Q2: What happens if funding isn't available for all eligible children?

A: Children are placed on a waiting list according to priority and first-come, first-served within each priority. Families are revalidated every six months, and the Coalition notifies them as funding becomes available. This ensures fairness, transparency, and compliance with the law.

Q3: Can we adjust the priority order locally?

A: Priority 1 and 2 are mandated by law and cannot be altered. Local priorities can only influence enrollment within the lower statutory priority categories. Any changes must be Board-approved and comply with state rules.

Q4: What oversight does the Board have after approval?

A: The Board approves policy and monitors implementation through staff reports, including waiting list trends, enrollment, and funding allocation. Staff handle day-to-day management, but the Board ensures priorities are applied correctly and consistently.

Q5: How do these priorities support parents and the community?

A: By funding children of working parents and those transitioning from public assistance, the program helps families maintain employment, supports local workforce stability, and promotes economic self-sufficiency.

Q6: What safeguards ensure we don't misapply priorities?

A: Policies require staff to follow statutory categories, document all applications, and maintain a

uniform waiting list. Revalidation and notification requirements provide additional safeguards. Staff reports allow the Board to monitor compliance and take corrective action if needed.



School Readiness Application and Waiting List Procedures

Effective Date: 06/26/14
Revised Date: ~~04/07/25~~11/14/2025

Subject: Prequalifying Questions, School Readiness Application and Waiting List Procedures.

Background Information:

To be in compliance with Rule 6M-4.300 School Readiness Application and Waiting List Procedures, parents requesting school readiness program services must first complete the prequalifying questions before completing the School Readiness Application, if applicable, and submit it through the single point of entry available at the following web address: <https://familyservices.floridaeearlylearning.com> or the Coalitions website, www.elc-marion.org.

Reference: Rule 6M-4.300 and, Section 1002.81, 1002.82 (f)and 1002.84 and 1002.87, F.S.

(1) Definitions:

- (a) "Early Learning Coalition" or "Coalition" refers to the entity charged with administering school readiness program services pursuant to Sections 1002.83 and 1002.84, F.S.
- (b) "Eligible" means that a family meets the school readiness eligibility criteria pursuant to Section 1002.87, F.S., and subsection 6M-4.200(2) or (3), F.A.C.
- (c) "Notification" means that early learning coalition has contacted the parent or documented attempts to contact the parent via telephone, email, fax or mail.
- (d) "Parent" means individual defined in ~~paragraph~~ Rule 6M-4.200, F.A.C.
- (e) "Potentially eligible" means that the family's application appears to meet the requirements for eligibility, but the family has not yet submitted necessary documentation to determine eligibility.
- (f) "Prequalifying questions" means questions that parents must answer prior to submitting an application. The prequalifying questions screen families according to the school readiness eligibility requirements pursuant to Section 1002.87, F.S., and subsection 6M-4.200 (2) or (3), F.A.C.
- (g) "Revalidation" means the process of a family's confirmation that the information about the family on the waiting list is current.
- (h) "Removal" means that a family is removed from the waiting list for a reason identified in paragraph (4)(d) below.

Created: 06.26.14
Revised: ~~04/07/25~~11/14/25
Located: ELC-NAS Documents All Staff Procedures – Guidance Family Services Active SR Word Documents Folder
Procedure Number: FS-SR 01

- (i) “Single Point of entry (SPE)” also known as the Family Portal, means the process established under Section 1002.81 (14), F.S., for a parent to apply for the school readiness program at various locations throughout a county means an integrated information system that allows a parent to enroll his or her child in the school readiness program or the Voluntary Prekindergarten Education at various locations throughout a county, that may allow a parent to enroll his or her child by telephone or through a website, and that uses a uniform waiting list to track eligible children waiting for enrollment in the school readiness program based on family household income and the priorities established under s.1002.87.-
- (j) “Waiting List” means a list of children waiting for potential enrollment in the school readiness program once funding is available. The list is a record of the names of parent(s), the names and dates of birth of their children, waiting list date, and anticipated eligibility and priority category for seeking school readiness services. The waiting list is maintained by the Coalition.

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Eligibility Ranked Categories

Each Early Learning Coalition shall give priority for participation in the School Readiness Program as follows:

Eligibility Priority 1 and 2 are required, the subsequent priorities shall be given, based on the ELC's local priorities identified under s. 1002.85 (2)(i).

Eligibility Priority 1- A child younger than 13 years of age from a family that includes a parent who is receiving temporary cash assistance and subject to the federal work requirements or a parent who has an Intensive Service Account (ISA) or an Individual Training Account (ITA) under s. 445.009, F.S.

Eligibility Priority 2- An at-risk child younger than 9 years of age. “At risk child” means:

- (A) A child from a family under investigation by the Department of Children and Families or a designated sherriff's office for child abuse, neglect, abandonment, or exploitation.
- (B) A child who is in a diversion program provided by the Department of Children and Families or a designated sheriff's office for child abuse, neglect, abandonment, or exploitation.
- (C) A child from a family that is under supervision by the Department of Children and Families or a contracted service provider for abuse, neglect, abandonment, or exploitation.
- (D) A child place in court-ordered, long-term custody or under the guardianship of a relative or nonrelative after termination of supervision by the Department of Children and Families or its contracted provider.
- (E) A child in the custody of a parent who is considered a victim of domestic violence and is receiving services through a certified domestic violence center.

(F) A child in the custody of a parent who is considered homeless as verified by a Department of Children and Families certified homeless shelter.

(G) Effective October 1, 2025- A child in the custody of and in residence with a parent who is receiving comprehensive services with a licensed residential behavioral health treatment center with an onsite child care facility.

Eligibility Priority 3- A child from birth to the beginning of the school year for which the child is eligible for admission to kindergarten in a public school who is from a working family that is economically disadvantaged. This priority may also include such child's eligible siblings, beginning with the school year in which the sibling is eligible for admission to kindergarten in a public school until the beginning of the school year in which the sibling is eligible to begin sixth grade. However, the first priority for funding an eligible sibling is local revenues available to a coalition for funding direct services.

Eligibility Priority 4- A child, from birth to the beginning of the school year for which the child is eligible for admission to kindergarten in a public school, of a parent who transitions from the work program into employment.

Eligibility Priority 5 – An at-risk child who is at least 9 years of age but younger than 13 years of age. An at-risk child whose sibling is enrolled in the SR Program within eligibility priority categories 1 or 2, or a child younger than school age who is from a family that is economically disadvantaged shall have priority over other children who are eligible under this group.

Eligibility Priority 6- A child who is younger than 13 years of age from a working family that is economically disadvantaged.

Eligibility Priority 7- A child younger than 13 years of age whose parent transitions from the work program into employment.

Eligibility Priority 8- A child who has special needs and, has been determined eligible as a student who requires additional accommodations beyond those required by the Americans with Disabilities Act. See s.1002.87, F.S for additional details.

Eligibility Priority 9- A child who otherwise meets one of the eligibility criteria in paragraphs (a) and (b) and subparagraphs (c) 1. And 2. Of s. 1002.87(1), F.S., but who is also enrolled concurrently in the federal Head Start Program and the VPK Education Program.

Procedure: The Coalition shall utilize a waiting list as an enrollment management tool for the school readiness program on an ongoing basis. The Coalition shall not purge its waiting list by removing all children at one time. The following will be the general practice of the Coalition when parents are placed on a waiting list through the Family Portal to receive School Readiness Services.

2. Prequalifying Questions and School Readiness Application

- (a) In order to participate in the school readiness program, parents shall submit a prequalifying questionnaire, file an application, certifying the family's total assets do not exceed the program requirements, and provide requested documentation to the Coalition. For relative caregiver and TANF child only cases, the family's income and assets shall be based on the child's income only. If funds are available at the time of application the Coalition shall conduct an eligibility determination. If funds are not available at the time of application, the Coalition shall place the child or children on a waiting list as set forth herein.
- (b) All parents requesting school readiness program services must first complete the prequalifying questions before completing the School Readiness Application and submit it through the single point of entry available at www.elc-marion.org or <https://familyservices.floridaeearlylearning.com>. Questions three and four of the prequalifying questions are based on the current Federal Poverty Level (FPL) for the total number of family members reported in question two. Parents may complete the prequalifying questions and School Readiness Application at any time. If the results of the prequalifying questions indicate that the family may be potentially eligible, the family will then be directed to complete the School Readiness Application. Upon completion of the School Readiness Application, parents must submit at least one document per parent residing in the household to complete the application process. The document may be:
 - 1. A current paystub;
 - 2. A verification of employment statement;
 - 3. A written statement from employer;
 - 4. School enrollment or class registration; or
 - 5. Documentation of a temporary or permanent disability.
- (c) For at-risk families identified in section 1002.87(1), F.S., who have a valid child care authorization, eligibility determination processing shall not be dependent on completion of the prequalifying questions and application, however an application must be completed within 14 calendar days of eligibility determination.
- (d) If the prequalification screening results indicate the family may not be potentially eligible, the family shall be directed to contact the Coalition which shall offer Child Care Resource and Referral (CCR&R) services pursuant to Rule 6M-9.300, F.A.C.

3. Eligibility Screening

- (a) The Coalition shall review each submitted application and required documentation within twenty (20) calendar days of submission to determine if the parent is potentially eligible pursuant to s. 1002.87(1), F.S. The Coalition shall notify the parent if the eligibility criteria have or have not been met.
- (b) If the Coalition determines that the family is potentially eligible based on their application and funding is available, the Coalition shall conduct an eligibility determination pursuant to s. 1002.87, F.S., and subsection 6M-4.200(2) or (3), F.A.C. Upon determining the family eligible for the school readiness program, the child is eligible for enrollment with a provider delivering the school readiness program. The Coalition shall indicate the required supporting documents for eligibility determination pursuant to Rule 6M-4.208, F.A.C.
- (c) If the family is potentially eligible and funding is not available, the Coalition shall place the child on its waiting list according to subsection (4)
- (d) If the family is not potentially eligible, the Coalition shall offer the parent CCR&R services pursuant to Rule 6M-9.300, F.A.C.

4. Waiting List Management

- (a) Placement of Children on the Waiting List.
 - 1. A family shall be placed on the waiting list on a first-come, first-serve basis based on the date of the approved application, the potential eligibility category and priority categories specified in s. 1002.87(1), F.S., and the age of the child. The Coalition may consider local service priorities within a priority category.
 - 2. If a parent requests school readiness services for an additional child following placement on the waiting list, the additional child shall be placed on the waiting list according to the initial date the family was placed on the waiting list. The additional child shall also be assigned a potential eligibility category and priority specified in s. 1002.87(1), F.S.
 - 3. An unborn child shall not be eligible for the waiting list.
 - 4. A parent may update the information reported in the School Readiness Application. The Coalition shall review the changes according to subsection 3. If the family remains potentially eligible, the family shall retain its place on the waiting list.
- (b) Revalidation

At least once every six (6) months from the date the family was initially placed on the waiting list or from the last revalidation date the Coalition shall contact the parent and request the parent to submit updated information regarding eligibility status. The Coalition shall notify the parent within thirty (30) calendar days prior to the revalidation date.
- (c) Availability of Funding

The Coalition shall notify the parent within thirty (30) calendar days of funding availability to potentially enroll the child in the School Readiness program. In the notice, the Coalition shall provide instructions to the parent on how to complete

the School Readiness eligibility determination process pursuant to Rule 6M-4.208, F.A.C.

(d) Removal from the Waiting List

The Coalition shall notify the parent of removal from the waiting list. The notification shall include the reason why the family was not placed on the waiting list or why the family or child was removed from the waiting list. Notice of removal is not required when funding becomes available for the child to receive School Readiness services and the child is enrolled with a School Readiness provider. A family will be removed from the waiting list under the following circumstances:

1. Failure to maintain accurate contact information;
2. Failure to meet the School Readiness eligibility requirements as specified in s. 1002.87(1), F.S.;
3. Failure to confirm information. The parent does not validate their information by the due date indicated on the notification;
4. Over age limitations. Any child on the waiting list age 13 or older will be removed from the waiting list;
5. School Readiness services no longer needed. The parent indicates, via email, fax, mail, telephone, or in person, that School Readiness services are no longer needed;
6. The parent does not respond to the notification for available funding by the due date;
7. The family no longer resides in the Marion County area; or
8. Funding becomes available for the child to receive School Readiness services and the child is enrolled with a School Readiness provider. Actual eligibility determination will be conducted prior to authorization for enrollment, which will be based on available funding. Enrollment in the School Readiness program will be on a first-come, first-serve basis pursuant to Section 1002.87(1), F.S.

5. Reapplication

- (a) If a family is removed from the waiting list, a parent must reapply for the school readiness services and shall be screened for eligibility according to subsection (3) to be placed back onto the waiting list and receive a new waiting list date.
- (b) If a family on the waiting list of the Coalition moves out of Marion County, the family shall reapply for eligibility services with the Coalition in the family's new location. The family will receive a new waiting list date with the Coalition offering services in the new location.



Early Learning Coalition of Marion County

Action Sheet

FULL COALITION BOARD January 22, 2026

SUBJECT: School Readiness Program Assessment Procedure

Fiscal Impact: N/A

PROPOSED ACTION

Approve the revised School Readiness Program Assessment (SRPA) procedure to ensure compliance with Rules 6M-4.740, FAC; the Grant Agreement, Exhibit II, C.5.3.1; and Division of Early Learning (DEL) Accountability Monitoring requirements.

BACKGROUND INFORMATION

All School Readiness providers serving children from birth through kindergarten entry are required to receive a School Readiness Program Assessment (SRPA) and meet the Contract Minimum Threshold to be eligible to participate in the School Readiness Program.

During the 2024–2025 DEL Accountability Monitoring review, DEL identified compliance deficiencies related to SRPA requirements. Specifically, the two School Readiness providers did not receive an SRPA within 30 calendar days of the Coalition’s notification of their loss of exemption status and one provider did not receive an SRPA for the 2023-2024 program year. In addition, the Coalition incorrectly identified a provider as exempt following the provider’s April 26, 2023, assessment.

As a result, DEL required the Coalition to develop and submit a formal process to verify that providers receive program assessments within 30 calendar days of notification of loss of exemption status, including clearly defined steps and timelines. DEL also required the Coalition to verify that all remaining providers listed as exempt from SRPAs are eligible to remain exempt, conduct any required program assessments, provide staff training on exemption and program assessment requirements, and submit supporting documentation to DEL by December 12, 2025.

The Coalition revised its School Readiness Program Assessment Procedure to address the monitoring findings. Board approval is now required to finalize the procedure and allow resubmission to the DEL Accountability Monitoring Unit. Approval of the revised procedure will bring the Coalition’s School Readiness Plan into compliance with applicable statutory, rule, and grant requirements.

On January 8, 2026, the Executive Committee approved moving forward as stated above.

Supporting Documentation Included:

- **“Draft” School Readiness Program Assessment Procedure**

Supporting Documentation Available:

- **Published Report AS24-25. 13 Accountability Monitoring Report**



School Readiness Program Assessment Procedure

Origin: All School Readiness providers serving children from birth to kindergarten entry must have a program assessment conducted and meet the Contract Minimum Threshold to be eligible to participate in the School Readiness Program.

Effective Date: July 1, 2025

Subject: Program Assessment Requirements for School Readiness Providers.

References: 6M-4.740 Program Assessment Requirements for the School Readiness Program, Form DEL SR 740, Program Assessment Requirements Handbook, Form DEL-SR 20 Statewide School Readiness Provider Contract; 1002.85, F.S.

Background Procedure:

Beginning with the 2019-20 School Readiness Contract year and subsequent years all School Readiness providers serving children from birth to kindergarten entry must have a program assessment conducted and meet the Contract Minimum Threshold to be eligible to participate in the School Readiness Program.

Procedure:

The following steps are followed by ELCMC and the child care provider in Marion County wishing to offer the School Readiness program:

1. Provider becomes contracted to offer School Readiness (SR) program.
2. EFS-Mod initiates Quality Performance System (QPS) Profile for provider.
 - a. QPS Profile is activated by ELCMC Staff by granting the provider a username and password. ELCMC staff adds provider to Compliance monitoring schedule and Teir One Compliance spreadsheet immediately.
3. ELCMC Program Assessment staff reviews school readiness enrollments to determine the following:

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- a. If provider has **MORE** than 20% SR enrollment [or has ever been previously determined to be NON-EXEMPT](#), they are added to the Program Assessment Tracking Tool **and** ELCMC CLASS Observation Log.
 - b. If [a NEW School Readiness contracted](#) provider has **LESS** than 20% enrollment, they are added to the SRPA EXEMPT Status Tracking Tool.
4. Providers are required to review and update their staff roster in QPS monthly.
5. **A. NON-EXEMPT Providers: One month prior** to scheduled observation, provider is sent an email asking them to register their profile in QPS and to choose the three (3) blackout days in their two-week window.

Registration Process:

- Provider logs into the QPS system and completes/updates program information.
- ELCMC Program Assessment staff check data compared to EFS-Mod Provider Profile, if the information is accurate, ELCMC staff will approve then confirm that the provider's classroom information has migrated successfully into the DEL defined system (QPS).
- If corrections are needed Coalition staff will reject the registration. A comment will be entered documenting why the registration must be rejected. Coalition staff will reach out to the provider to give additional technical assistance on completing the registration.
- Providers that fail to enter their information into the QPS system will not have a program assessment conducted and will not be eligible to contract to offer SR services.

B. EXEMPT Providers (defined in Rule 6M-4.70(3): ELCMC Program Assessment staff complete the SRPA EXEMPT Status Tracking Tool within the first ten (10) business days of each month checking enrollments at all SR contracted providers with less than 20% SR enrollments. When a provider reaches the 20% or higher SR enrollment, the provider is then immediately sent an email asking them to register their profile in QPS within five (5) days of receiving the email and to choose the three (3) blackout days in their two-week window. ELCMC Observation team then schedules the observation (Step 5) and must complete this process within 30 days of the provider being removed from exempt status. **Once the provider becomes Non-Exempt, they can NEVER not be placed back into exemption status.** This also pertains to providers who are exempt and opt-in to participate in program

assessment as well as school-age only providers who begin serving children ages birth through five years of age.

6. Within the two-week window, the certified CLASS observer visits the site and completes the observation in the classroom. The observer will refer to the approved Form DEL-SR 740 Program Assessment Requirement Handbook (November 2022) for additional expectations for conducting the observations.

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6.7. Upon conclusion of the observation, each observer will complete their notes and alert the ELCMC Program Assessment Manager for review/approval.

7.8. ELCMC Manager will review and approve or return notes for correction.

8.9. Upon approval, the assessor will enter all scores and notes into the DEL-defined system within 72 hours (excluding federally recognized holidays) of conducting the observation. The observation entered in the OELDEL-defined system should match the classroom listed. Once all classroom observations scores have been entered into the OEL defined system, the composite score is calculated between the range of one (1) and seven (7) in the WELS system. Composite score is generated and emailed to the provider within 14 calendar days.

Commented [PN1]: Update based on recently approved Form DEL 740 Program Assessment Requirements Handbook

9.10. If it is determined that the provider does not meet the Contract Minimum Threshold Score of 4.00 (rounding two decimals) then the ELCMC team will communicate with the provider and offer technical assistance to review the dimensions and notes for each classroom observed. The provider will then be given the opportunity to receive a second CLASS Observation as outlined in the Program Assessment Requirements Handbook (November 2022) at the provider's expense. **NOTE:** Upon receiving a written request from the provider for a second CLASS Observation, ELCMC Finance Department is alerted and an invoice is sent to the provider for payment arrangement to be made. Second observations will follow the requirements listed in Rule 6M-4.740 F.A.C.

10.11. In the event the provider does not meet the contract threshold score and/or opts not to purchase a second assessment, provider will enter into the quality improvement process. Quality Improvement Plans will include performance goals

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and timelines for completion following the requirements in Rule 6M-4.70, F.A.C. Failure to complete the performance goals and or meet the contract minimum threshold may result in the termination of the SR Contract and/or the inability of the provider to contract with ELCMC to provide SR services until the contract minimum threshold is met.

11.12. Providers achieving a CLASS score that qualifies them for a differential payment as defined in Rule, a contract amendment will occur and communication sent to the ELCMC Finance Department to initiate the differential payment.

12.13. This process is repeated annually to ensure current composite scores are used to determine contract eligibility for each child care provider in Marion County wishing to offer the School Readiness Program.

Quality Improvement Plans

Beginning with the 2022-23 School Readiness contract year, and subsequent years a School Readiness providers placed on a Quality Improvement Plan for 12 months and does not meet or exceed the Contract Minimum Threshold of a 4.00 (rounding to two decimals) composite program assessment score at the end of QIP will have their School Readiness contract terminated by the coalition unless the provider is considered essential to meet local child care capacity needs pursuant to Rule 6M-4.740, F.A.C.

A school readiness provider that scores below 4.00 but is determined to be essential to meet local childcare capacity needs will have the contract minimum threshold waived and will be placed on a Quality Improvement Plan.

One or more of the following conditions must be met in order to determine if a school readiness provider is essential to meet local childcare capacity needs:

- 1) Staff will review the provider's profile in EFS Mod to determine if the site serves infants. If the provider serves infants, then the provider will be determined essential.
- 2) Staff will review the provider's current school readiness enrollment to determine the number of families that are served.

Family Child Care Homes - If more than two families are impacted, then the provider will be determined essential.

Licensed Child Care Centers - If more than ten families are impacted, then the provider will be determined essential.

Religious License Exempt Centers - If more than ten families are impacted, then the provider will be determined essential.

Created: 12/14/2018

Updated: 1/11/2019; 10/1/2022; 9/9/2025; 12/12/2025; 1/14/2026

Approved Date: TBA

Located: X: Drive; Procedures Folder

Procedure Number TBA

- 3) Staff will determine the number of additional school readiness providers in the same zip code. If there are less than three additional school readiness providers in that provider's zip code, then the provider will be determined essential.

The coalition shall terminate the contract and may revoke the provider's eligibility for up to five years within 45 calendar days of the program assessment (Section 1002.88(2)(a), F.S.); for a school readiness provider that scores below 4.00 and is determined not to be essential to meet local child care capacity needs. Written notice of termination will be sent to the provider from the coalition at least thirty (30) calendar days before the termination date. Written notification must include a reason and identify the contract revocation period.

The new Composite Program Assessment Score must meet the contract minimum threshold for the provider to be eligible for a School Readiness contract.

- a. Only previously assessed classrooms are eligible for reassessments.
- b. A single classroom will be reassessed if the teacher previously assessed is still actively teaching in the classroom being reassessed. If the previously assessed teacher is not active in the classroom and the new assigned teacher is hired after the previous assessment was completed, the single classroom will be reassessed. If the previously assessed teacher is not active in the classroom and the new assigned teacher was moved from a different classroom, every classroom will be reassessed for the new scores to replace the previous assessment scores.

Revocation of Eligibility

Providers placed on a Quality Improvement Plan in the 2019-20 contract year and subsequent years, shall not have a Quality Improvement Plan for more than two years within a five-year period. Providers that surpass this number will not be eligible to contract for the School Readiness Program for a period of up to five years as determined by the coalition.

Providers that have been determined to be essential to meeting child care capacity needs and have an active Quality Improvement Plan shall not have a Quality Improvement Plan for more than three consecutive years. Providers that surpass this number will not be eligible to contract for the School Readiness Program for a period of up to five years as determined by the coalition.

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Early Learning Coalition of Marion County

Action Sheet

FULL COALITION BOARD **January 22, 2026**

SUBJECT: Board Member Nomination

FISCAL IMPACT: N/A

PROPOSED ACTION

Approve appointment of private sector:

Levonda Goodson – term February 27, 2025, through June 30, 2028 2029

BACKGROUND INFORMATION

Pursuant to direction from the Department of Early Learning, based on the Bylaws (approved February 28, 2022) the Board of Directors may appoint members to fill existing vacancies on the board or to fill a vacancy that arises due to resignation, removal, death, or expiration of a member's first or second term.

3.6.1 Private Sector Business Members and Optional members may serve a maximum of two consecutive terms. Private Sector members may be nominated to serve additional terms after a one-year break in service. The terms must be staggered and must be a uniform length that does not exceed four years per term. Mandated members may serve a maximum of two consecutive four-year terms.

3.6.5 Any member may resign by giving written notice to the Chair. Such resignation shall take effect at the time specified in the notice and the acceptance of such resignation shall not be necessary to make it effective.

Levonda Goodson, CEO of Estella Byrd Whitman Community Health Center has expressed interest in filling the vacant private sector position for the ELCMC Board of Directors.

Per the guidance of DEL on January 5, 2026, revisions are being made to Ms. Levonda Goodson's term date as presented above. To be presented to the Full Coalition Board on January 22, 2026, for approval. Resubmission is due to DEL by February 5, 2026.

On January 8, 2026, the Executive Committee approved moving forward as stated above.

Supporting Documentation Included:

- Board Membership List for FY 2025 – 2026

Supporting Documentation Available:

- Coalition Bylaws
- Nomination Form from Levonda Goodson



Early Learning Coalition of Marion County

Action Sheet

FULL COALITION BOARD **January 22, 2026**

SUBJECT: Board Member Nomination

FISCAL IMPACT: N/A

PROPOSED ACTION

Approve appointment of private sector:

Jennifer Winton – term February 27, 2025, through June 30, 2028 2029

BACKGROUND INFORMATION

Pursuant to direction from the Department of Early Learning, based on the Bylaws (approved February 28, 2022) the Board of Directors may appoint members to fill existing vacancies on the board or to fill a vacancy that arises due to resignation, removal, death, or expiration of a member's first or second term.

3.6.1 Private Sector Business Members and Optional members may serve a maximum of two consecutive terms. Private Sector members may be nominated to serve additional terms after a one-year break in service. The terms must be staggered and must be a uniform length that does not exceed four years per term. Mandated members may serve a maximum of two consecutive four-year terms.

3.6.5 Any member may resign by giving written notice to the Chair. Such resignation shall take effect at the time specified in the notice and the acceptance of such resignation shall not be necessary to make it effective.

Jennifer Winton, Branch Manager of Regions Bank, has expressed interest in filling the vacant private sector position for the ELCMC Board of Directors.

Per the guidance of DEL on January 5, 2026, revisions are being made to Ms. Jennifer Winton's term date as presented above. To be presented to the Full Coalition Board on January 22, 2026, for approval. Resubmission is due to DEL by February 5, 2026.

On January 8, 2026, the Executive Committee approved moving forward as stated above.

Supporting Documentation Included:

- Board Membership List for FY 2025 – 2026

Supporting Documentation Available:

- Coalition Bylaws
- Nomination Form from Jennifer Winton



Action Sheet

FULL COALITION BOARD

January 22, 2026

SUBJECT: Bylaws

Fiscal Impact: N/A

PROPOSED ACTION

To approve an amendment to the Bylaws, as requested by the Division of Early Learning (DEL) to add language addressing nonparticipating members pursuant to section 1002.83(5), Florida Statutes, and to add language clarifying tort liability protections and governance of members under section 768.28, Florida Statutes.

BACKGROUND INFORMATION

Section 1002.83, Florida Statutes, requires Early Learning Coalitions to recognize circumstances under which certain board members may be designated as nonparticipating members due to statutory restrictions. The Coalition's current Bylaws do not address nonparticipating members.

In addition, the Coalition's current Bylaws do not address liability protections applicable to members acting in the official capacity. Section 768.28, Florida Statutes, governs sovereign immunity and liability for tort claims involving governmental entities and their agents.

The proposed amendments add language to ensure compliance with statutory requirements and alignment with DEL governance as requested by DEL on January 5, 2026.

DEL has advised that the amended Bylaws must be adopted and a plan amendment request resubmitted no later than February 5, 2026.

Supporting Documentation Included:

- "Draft" Bylaws with revisions as requested by DEL

Supporting Documentation Available:

- Email requesting revisions dated January 5, 2026

October 2021
January 2022
June 2022
February 2023
April 2025
August 2025
January 2026

BY LAWS OF EARLY LEARNING COALITION OF MARION COUNTY, INC.

ARTICLE I

NAME AND LOCATION OF ORGANIZATION

Section 1.1. NAME OF COALITION

The name of the organization shall be the, "Early Learning Coalition of Marion County", a not-for-profit corporation organized under the laws of the State of Florida, hereinafter sometimes referred to as the Coalition.

Section 1.2. LOCATION OF THE COALITION

The principal office of the organization shall be located at 2300 SW 17 Road, Ocala, Florida 34471 in Marion County. The Coalition may have other offices within the county as the members may determine or as the affairs of organization may require.

ARTICLE II

VISION AND MISSION, AND PURPOSE

Section 2.1. VISION AND MISSION OF THE COALITION

Vision

Children and families in our community will have access to quality early learning programs that nurture their learning potential and prepare them for their educational success.

Mission

Equip every young child and family for success.

October 2021
January 2022
June 2022
February 2023
April 2025
August 2025
January 2026

Section 2.2. PURPOSE OF THE COALITION

The purpose of this Coalition shall be to coordinate, administer and implement the provisions set forth in Chapter 1002, Part V and Part VI, Florida Statutes (VPK Program and SR Program) as amended from time to time. The Coalition shall establish an integrated and efficient service delivery system for all publicly funded early education and care programs for eligible families, including Voluntary Pre-kindergarten in Marion County.

The Coalition may not impose requirements on a childcare or early childhood education provider that is not contracted with the Early Learning Coalition.

The general purposes are to:

- A. Prepare students for early literacy.
- B. Enhance the age-appropriate progress of students in attaining the performance standards adopted by the Department of Education.
- C. Prepare students to be ready for kindergarten based upon the statewide kindergarten screening.
- D. Enhance the cognitive, social and physical development of children.
- E. Provide extended-day, extended-year services to the maximum extent possible within funding limitations to meet the needs of parents who work.
- F. Coordinate staff development and teaching opportunities.
- G. Provide expanded access to community services and resources for families to help achieve economic self-sufficiency.
- H. Provide a single point of entry and unified waiting list.
- I. Serve the maximum number of children possible with funding limitations.
- J. Develop a community plan to address the needs of all eligible children.

ARTICLE III

MEMBERSHIP

Section 3.1. NUMBER OF MEMBERS

The Coalition shall be composed of at least 15 members but not more than 30 members. The members shall be the directors or designees of the corporation.

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Section 3.2. GUBERNATORIAL APPOINTEES

The Governor shall appoint the chair and two other members of each Early Learning Coalition, who must each meet the same qualifications as private-sector business members appointed by the Coalition.

The gubernatorial appointees may remain as private sector business members, subject to Section 3.4, following the expiration of their gubernatorial appointment.

In the absence of a gubernatorial-appointed chair, the Commissioner of Education may appoint an interim chair from the current Early Learning Coalition board membership.

Section 3.3 STATUTORILY MANDATED MEMBERS

Twelve positions on the Board are ex-officio as provided for in Florida Statutes. These individuals serve continuously while they are in their respective positions. A member who no longer represents the constituency he or she represents shall notify the Chair in writing and their seat shall remain vacant until a new representative is identified by the organization or group they represent. These are:

- 3.3.1. A Department of Children and Family Services regional administrator or a permanent designee authorized to make decisions on the department's behalf.
- 3.3.2. The Marion County School district superintendent of schools or his or her designee authorized to make decisions on behalf of the School District of Marion County.
- 3.3.3. A local workforce board executive director or a permanent designee.
- 3.3.4. A county health department director or his or her designee.
- 3.3.5. A Department of Children and Families child care regulation representative or a local licensing agency head as s. 402.302, F.S, defines.
- 3.3.6. A Florida College System Institution president or a permanent designee.
- 3.3.7. One member appointed by the Marion County board of county commissioners or the governing board of a municipality.

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- 3.3.8. The Head Start director.
- 3.3.9. A private for-profit childcare provider representative, including private for profit family day care homes.
- 3.3.10. Representative of faith-based childcare providers. This member should regularly communicate with their constituents and must regularly provide reports to the Board regarding the needs of its constituency.
- 3.3.11. Representative of programs for children with disabilities under the federal Individuals with Disabilities Education Act. This member should regularly communicate with their constituents and must regularly provide reports to the Board regarding the needs of its constituency.

Section 3.4. PRIVATE SECTOR BUSINESS MEMBERS

The Coalition will have private sector representation. No person who is from the private sector may serve as a Member if either such person or such person's relatives (as defined in F.S. 112.3143) has a substantial financial interest in the design or delivery of the Voluntary Pre-Kindergarten Education Program created under part V of Chapter 1002 of the Florida Statutes.

- 3.4.1. A private sector business member of the Early Learning Coalition must:
 - 3.4.1.1. Reside in Marion County, Florida; or be an employee, manager or owner of a business entity, as statutorily defined for these purposes, that operates in Marion County. "Private sector business member" means an individual who does not work for a business entity that the government owns or operates. The term includes: 1. An individual who has dual employment in both a business entity and the public sector. 2. An individual who is retired or no longer works for a business entity, provided that individual is not currently employed in the public sector.
 - 3.4.2. A private sector business member of the Coalition shall not be a member or have a relative as defined in s. 112.3143 that has a substantial financial interest in the design or delivery of the Voluntary Prekindergarten Education Program (VPK) or an early learning coalition's School Readiness Program (SR).
 - 3.4.2.1. A School Readiness provider, private Prekindergarten provider, public school, or school district;
 - 3.4.2.2. A childcare facility, family day care home, large family child care home, nonpublic school, or faith-based child care provider;
 - 3.4.2.3. A state university, community college, or other public educational institution.

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Section 3.5. MEMBERSHIP TERMS

Serving on the Early Learning Coalition of Marion County will require a commitment of time including regular Coalition meetings, committee involvement, reading and becoming educated about many aspects of Early Childhood Development and School Readiness. When a vacancy occurs in an appointed position, the Coalition must advertise the vacancy.

Vacancies The Board of Directors may appoint members to fill existing vacancies on the board or to fill a vacancy that arises due to resignation, removal, death or expiration of a Member's first or second term.

If the Early Learning Coalition has a vacancy in any ex officio position, the Coalition must maintain documentation that it has taken action to fill the position. Action may include requesting that the applicable agency designate a member.

- 3.5.1. Private Sector Business Members may serve a maximum of two consecutive terms. Private Sector members may be nominated to serve additional terms after a one-year break in service. The terms must be staggered and must be a uniform length that does not exceed four years per term. Mandated members may serve a maximum of two consecutive four-year terms.
- 3.5.2. Any representative or appointed member may be removed by a two-thirds (2/3) vote of a quorum of the members whenever, in their judgment, the best interests of the organization would be served. Notice of proposed removal shall be given in writing to the members by the Secretary prior to the next Coalition meeting.
- 3.5.3. Absences from one-half of regularly scheduled meetings within a twelve-month period by a private sector/mandated member, without excuses, may be considered equivalent to resignation from the Coalition.
- 3.5.4. Mandated members absent from one-half of regularly scheduled meetings within a twelve-month period without due cause may be notified by the Chair that their membership is not in good standing.
- 3.5.5. Any member may resign by giving written notice to the Chair. Such resignation shall take effect at the time specified in the notice and the acceptance of such resignation shall not be necessary to make it effective.

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Section 3.6 Nonparticipating Members

Pursuant to section 1002.83, Florida Statutes, a member of the Coalition Board may be designated as a nonparticipating member when required by law. A nonparticipating member may attend meetings of the Coalition and participate in discussion to the extent permitted by law; however, such member shall not vote, shall not be counted toward a quorum, and shall not otherwise participate in actions from which the member is prohibited by statute.

The determination that a member is nonparticipating and the applicable participation restrictions shall be governed by Florida law and documented in the official minutes of the Coalition meeting at which the determination is made.

If a statutorily required member is determined to be nonparticipating and is therefore unable to fulfill the voting or participation requirements of the position, the Coalition may request that the appointing authority designate an alternate representative who meets the same statutory qualifications. Documentation of such request shall be maintained by the Coalition.

In the event of any conflict between these Bylaws and section 1002.83, Florida Statutes, or any successor provision, the statutory requirements shall control.

ARTICLE IV

MANAGEMENT

Section 4.1. POWERS AND DUTIES

The powers, management, and control of the Coalition, and all of its affairs, shall be vested in the members as outlined in "The Early Learning Act."

4.1.1. Each member of the Early Learning Coalition is subject to Florida Statute 112.313, 112.3135, and 112.3143. For purposes of Florida Statute

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112.3143 (3) (a), each voting member is a local public officer who must abstain from voting when a voting conflict exists.

4.1.2. Members will not receive any compensation for their services; however, members may be reimbursed for travel expense in accordance with Florida Statute ss.112.011-112.218.

4.1.3. The Board shall select a Chief Executive Officer based on the recommendation of the Executive Committee. The Board will adopt a job description outlining responsibilities. The Chief Executive Officer shall be evaluated annually on forms adopted by the Division of Early Learning. The Annual evaluation must be submitted by August 30 of each year.

Section 4.2. VOTING

All members of the Coalition shall have equal voting rights and equal privileges. A majority of the voting membership of the Coalition constitutes a quorum required to conduct the business of the Coalition.

4.2.1. Fifty-one percent (51%) of the members shall constitute a quorum for the transaction of business at any meeting of the Coalition. The Early Learning Coalition may use any method of telecommunications to conduct meetings, including establishing a quorum through telecommunications, provided that the public is given proper notice of a telecommunications meeting and reasonable access to observe and, when appropriate, participate. If less than fifty-one (51%) percent of the seated voting members are present at said meeting, in person or using any method of telecommunications, a majority of the directors present may adjourn the meeting without further notice.

4.2.2. A voting member of an Early Learning Coalition may not appoint a designee to act in his or her place, except as otherwise provided in this subsection. A voting member may send a representative to Coalition meetings, but that representative does not have voting privileges. When a regional administrator for the Department of Children and Families appoints a designee to an Early Learning Coalition, the designee is the voting member of the Coalition, and any individual attending in the designee's place, including the district administrator, does not have voting privileges.

Section 4.3. MEETINGS

Regular meetings shall be held at a time and place to be decided by the members.

4.3.1. Special meetings of the members may be called by or at the request of the Chair or any ten members. The person or persons authorized to call special

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meetings may select any publicly accessible place within Marion County as the place for holding any special meetings called by them.

- 4.3.2. The agenda and order of business at all Coalition meetings shall be determined by the Chair and Chief Executive Officer of the Coalition.
- 4.3.3. The annual meeting of the Coalition will be held each year in the first quarter of the fiscal year and may be combined with a regular Board meeting.
- 4.3.4. Minutes of all Coalition meetings shall be kept.
- 4.3.5. Physical attendance at meetings of the Board of Directors is an expectation of membership. Notwithstanding the foregoing, if circumstances arise that prevent a member from physically meeting, such member shall promptly notify the Human Resources Director prior to the start of the said meeting so that the Coalition can arrange for attendance by telecommunication methods.

Section 4.4. PARLIAMENTARY AUTHORITY

Robert's Rule of Order, Newly Revised, shall govern the Coalition in all cases to which they are applicable and in which they are not inconsistent with these Bylaws and any special rules of order the Coalition may adopt.

ARTICLE V

OFFICERS

Section 5.1. ELECTION OF OFFICERS

A Coalition member in good standing shall be eligible for nomination and election to elective office of this Coalition.

The Governor shall appoint the Chair.

- 5.1.1. A Governance Committee, appointed by the chair and approved by the members, shall convene for the purpose of nominating officers and to prepare an official slate of nominees. Any person so nominated shall have given prior consent to nomination and election as an officer. The Chair and

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Vice Chair may not be an individual or have a family member, as defined by Florida Statutes, whose agency or operations would receive funding from the Coalition.

- 5.1.2. Each elected officer must meet the same qualifications as private-sector business members in compliance with Florida Statutes and shall take office at the end of the fiscal year and shall serve for a term of one year or until a successor is duly qualified and elected. Officers may serve in the same position for a maximum of two consecutive years.
- 5.1.3. If an office is vacated prior to the completion of a one-year term, except for the office of Chair, a member in good standing may be appointed by the Chair and approved by the members to fill the vacancy until the term ends.

Section 5.2. OFFICERS OF THE COALITION

- 5.2.1. The Chair shall preside at all meetings of the Coalition. The Chair shall appoint, with the approval of the Coalition, Chairs of all committees and perform such other duties as prescribed by the Coalition.
- 5.2.2. The Vice-Chair shall perform the duties of the Chair when the Chair is absent and may have such other responsibilities as designated by the Chair or in the absence of a gubernatorial appointment of the Chair.
- 5.2.3. The Treasurer shall cause to be maintained an account of monies received and expended for the use of the Coalition and shall make a report at the annual meeting or when called upon by the Chair. The Treasurer will also ensure an independent audit is conducted on an annual basis. The Treasurer shall preside at all Board meetings of the Coalition in the absence of the Chair and Vice Chair and Secretary and perform all such duties usually pertaining to the office of the Treasurer and serve in any capacity as designated by the Chair.
- 5.2.4. The Secretary shall ensure that notice required by these Bylaws is given and keep records of all proceedings of the Coalition. The Secretary shall perform any other duties incident to the Office of Secretary or assigned by the Chair of the Coalition. The Secretary shall preside at all Board meetings of the Coalition in the absence of the Chair and Vice Chair and perform all such duties usually pertaining to the office of the Secretary and serve in any capacity as designated by the Chair.

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ARTICLE VI

COMMITTEES

Section 6.1. COMMITTEE MEMBERSHIP

Standing and/or special committees may be established by the members, as they deem necessary.

- 6.1.1. The Chair of each committee will be a private-sector business member of the Coalition and shall be appointed by the Chair of the Coalition and approved by the membership to serve for one year. Committee Chairs may serve more than one term. Each committee shall consist of the Chair and at least two (2) additional members of the Coalition appointed by the Chair of the Coalition. Representatives from the community are encouraged to serve as members of appropriate committees as needed to carry on the work of the committee.
- 6.1.2. Each committee shall meet as necessary at meeting times designated by the committee Chair.

Section 6.2. GOVERNANCE COMMITTEE

The Governance Committee shall be appointed by the members of the Coalition. The Governance committee Chair will be appointed by the Chair of the Coalition and approved by the members.

- 6.2.1. The Governance Committee is responsible for g officers and members for election one month prior to the last meeting of the fiscal year, except for the positions appointed by the Governor.
- 6.2.2. The Governance Committee Chair shall submit a written slate of nominations ten (10) days before the next regularly scheduled meeting of the members for distribution to the members in preparation for said meeting.

Section 6.3. EXECUTIVE COMMITTEE

- 6.3.1. There shall be an Executive Committee composed of the four officers, the Chairs of Standing Committees, and Past Vice Chair.
- 6.3.2. The Executive Committee shall act on behalf of the Coalition on administrative matters and when a decision is required before a meeting of

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the full Coalition can reasonably be held. The Executive Committee shall keep minutes of all its meetings. The Executive Committee shall have and exercise all the powers and obligations of the Coalition subject to such limitations as the laws of the State of Florida or resolutions of the full Coalition may impose. All decisions of the Executive Committee must be ratified by a majority of the Coalition at their next scheduled meeting.

- 6.3.3. The Executive Committee will hear and decide any appeals and make administrative decisions related to client compliance issues and provide a full report to the Board of Directors. The Committee will also have the responsibility of reviewing client grievances and make reports on provider non-compliance issues who have signed the Early Learning Coalition's Provider Contract (statewide Contract) and bringing recommendations to the Board of Directors.
- 6.3.4. The Executive Committee will be responsible for personnel issues related to the CEO, including but not limited to: recruitment, salary and benefits package, annual evaluation and compliance with any needed improvement plan. Authority to hire and terminate the CEO is retained by the Board of Directors.
- 6.3.5. The Chair and Vice Chair of the Coalition shall be Chair and Vice Chair respectively of the Executive Committee.

ARTICLE VII

PROGRAM

Section 7.1. PROGRAM PARTICIPATION

The School Readiness program is established for children from birth until the child reaches the age of 13. The program shall be administered by the Early Learning Coalition. Within funding limitations, the Early Learning Coalition, along with all contracted childcare providers, shall make reasonable efforts to accommodate the needs of children for extended-day and extended-year services without compromising the quality of the program.

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ARTICLE VIII

BOOKS AND RECORDS

Section 8.1. RECORDKEEPING

Correct and complete books and records of the proceedings of the Coalition and its committees are the responsibility of the elected Secretary. Records of the Coalition's financial accounts are the responsibility of the Treasurer. All records will be kept and maintained at the office of the Coalition and will be subject to the inspection of any member of the Coalition or the public at any reasonable time. The organization shall keep a current and accurate record of the names and addresses of the members.

ARTICLE IX

FINANCIAL MANAGEMENT

Section 9.1. FISCAL YEAR

The fiscal year of the organization shall begin on July 1 and end on June 30.

9.1.1. An audit of the financial books and records of the organization shall be conducted annually by an independent Certified Public Accountant (CPA). Selection of auditor will be through the process designated by the Coalition Board of Directors in compliance with Federal and State laws and regulations.

Section 9.2. FUNDING

9.2.1. All state, federal, and required local maintenance-of-effort or matching funds provided to an Early Learning Coalition shall be used by the Coalition for implementation of its School Readiness/Voluntary Pre-Kindergarten plan, including the hiring of staff to effectively operate the Coalition's School Readiness program. State funds appropriated for the School Readiness program may not be used for the construction of new facilities or the purchase of buses.

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Section 9.3. CONTRACTS

The Coalition shall authorize the Chief Executive Officer to enter into any contract or execute and deliver instruments in the name of, on behalf of and for the benefit of the Coalition. The Coalition may also authorize one or more Officers to execute Contracts, confined to specific instances as required and/or directed.

Section 9.4. CHECKS AND DRAFTS

All checks, drafts, or other orders for the payment of money, notes or other evidences of indebtedness issued in the name of the Coalition shall be signed by the Chief Executive Officer. The Coalition may also authorize one or more Officers to sign checks, drafts or other orders for the payment of money, notes or other evidence of indebtedness issues in the name of the Coalition.

Section 9.5 DEPOSITS

All funds of the corporation shall be deposited in a timely manner to the credit of the Coalition in such depositories as the members may select and as authorized by statute.

ARTICLE X

BYLAWS

Section 10.1. IMPLEMENTATION

These Bylaws shall become effective immediately upon adoption. The Coalition's interpretation of the Bylaws shall be considered the correct interpretation when reached by majority vote.

Section 10.2. AMENDMENTS

These Bylaws may be altered, amended or appealed and new Bylaws may be adopted by a majority of the members of the Coalition present at any regular meeting or at any called meeting of the members, if at least ten (10) days written notice is given of an intention to alter, amend, or appeal these Bylaws at such meeting and provided the proposed amendment is distributed to all members at least ten (10) days in advance.

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10.2.1. The Articles of Incorporation and these Bylaws are a part of the Early Learning Coalition's Plan and any amendment to them constitutes an amendment to the Coalition Plan.

**ARTICLE XI
INDEMNIFICATION OF MEMBERS**

SECTION 11.01

All persons who were, or shall be directors, officers, employees, volunteers or committee members of the Early Learning Coalition of Marion County, but not limited to, those persons serving on the Board of Directors (hereinafter "Indemnified Party") shall be indemnified, supported, defended and held harmless from all civil actions arising from a complaint for damages or injuries suffered as a result of any act or omission of action of the ELC or any Indemnified Party, present or former, arising out of and in the scope of his/her employment or function. The Early Learning Coalition's indemnification set forth herein shall be the subject of a resolution adopted by the Early Learning Coalition Board of Directors setting forth any limits or conditions to said indemnification.

Members of the Coalition, while acting in their official capacity and within the scope of their duties, shall be governed by the provisions of Section 768.28, Florida Statutes, relating to liability for tort claims. Nothing in these Bylaws shall be construed to waive or modify the protections afforded under this statute.

The Coalition shall adhere to public meetings and records law as it relates to board member communications and board/committee meetings as stated in s.286.011(1), (2) and (6), Florida Statutes commonly referred to as the Sunshine Law.

APPROVED BY

ADOPTED BY COALITION

Chair

Secretary

Date: _____

Date: _____

Information Items

Truckin' It To Preschool



**Saturday
January 31, 2026
11 AM - 2 PM**

(A quiet hour for children with sensory sensitivities begins at 10 AM)

Marion Oaks Community Center
294 Marion Oaks Ln, Ocala, FL 34473

- Learn about the many preschool options available in Marion County and meet local preschool providers
- Receive assistance with VPK applications
- Free children's activities
- Interact with trucks and emergency vehicles

Scan today to apply as a vendor or truck exhibitor!



**Early Learning
Coalition** of Marion
County

(352) 369-2315
www.ELC-Marion.org

FREE Backpack*
with \$40 in
preschool supplies
and fun activities
when your VPK
application is
approved at the
Truckin' It To
Preschool event

Florida **VPK**

VPK is FREE for all 4-year-olds

Florida's Voluntary Prekindergarten Program (VPK) is a high-quality education program that prepares children for success in school. Children must be 4-years old on or before September 1 to be eligible. For VPK application to be approved, you must provide:

- Proof of Child's Age (Birth certificate, passport, immunization record, etc.)
- Proof of Residency (Utility bill, lease agreement, pay stub, government issued document, etc.)

For all eligibility and acceptable documents, visit ELC-Marion.org/parents/vpk.

*Backpacks are limited to the first 120 approved applicants. While supplies last.

FREE Screenings

Don't miss the fun activity stations at the Truckin' It to Preschool event. While the kids play, parents/guardians can complete an easy Ages and Stages Questionnaire for children 2 months to 5 years old. Areas screened include:

- Behavior
- Cognitive
- Communication
- Social-emotional
- Gross and fine motor skills

Receive resources to continue supporting your child's development at home.



Sponsored by the Children's Forum and the State of Florida, Division of Early Learning

Books, Balls, & Blocks!





**Early Learning
Coalition** of Marion
County

DISABILITY RESOURCE ROUND-UP

**DOOR
PRIZES**

Explore the available disability services

- Resources for all ages and various disabilities
- Open to all
- Vendor and sponsorship opportunities available

When:

Saturday, February 21, 2026
10 a.m. - 1 p.m.

Where:

Early Learning Coalition of Marion County
2300 SW 17th Road
Ocala, FL 34471

Please contact Elizabeth Deola
for vendor and sponsorship opportunities:
edeola@elc-marion.org, (352) 369-2315 Ext. 234

www.ELC-Marion.org | (352) 369-2315





Contact: 850-245-0413

DOEPressOffice@fldoe.org

Florida Sets Highest Graduation Rate in State's History at 92.2%

~ Florida's graduation rate continues historic increase of 2.5 percentage points from the prior year~

TALLAHASSEE, Fla., January 13, 2026 – During the State of the State, Governor Ron DeSantis announced that Florida's high school graduation rate reached a record-breaking 92.2% for the 2024-25 school year. This marks the highest graduation rate in Florida's history. The rate increased 2.5 percentage points over the prior year and has climbed 4.9 percentage points since 2021-22, reflecting sustained progress under Governor DeSantis's leadership.

"Florida's historic graduation rate reflects the power of Governor DeSantis' strong leadership, clear expectations, and unwavering commitment to student success," **said Commissioner Anastasios Kamoutsas**. "These achievements demonstrate what can be accomplished when we uphold rigorous standards, provide robust support to schools and prepare every student for success beyond graduation."

Highlights from Florida's 2024-25 high school graduation rate include:

- The 2024-25 graduation rates rose to 92.2%, an increase of 2.5 percentage points over last year and 4.9 percentage points since 2021-22.
- All student subgroups increased their graduation rates in both the 1-year and 3-year comparisons.
- English Language Learners saw the largest gains, increasing 5.6 percentage points over last year and 13.3 percentage points since 2021-22.
- African American students' graduation rate increased by 3.9 percentage points over last year and 7.2 percentage points since 2021-22.
- Hispanic students' graduation rate increased by 2.6 percentage points over last year and 5.7 percentage points since 2021-22.
- The graduation rate for students with disabilities increased by 2.3 percentage points over last year and 5.6 percentage points since 2021-22.
- Economically disadvantaged students' graduation rate increased by 3.3 percentage points over last year and 6.4 percentage points since 2021-22.

Under Governor Ron DeSantis's leadership, Florida has prioritized high standards, accountability, parental rights and expanded education options for families. Florida's continued progress reflects a statewide commitment to ensuring every student has a pathway to success and the preparation needed for postsecondary education, careers and life.

For more information about Florida's graduation rates, visit <https://www.fldoe.org/accountability/data-sys/edu-info-accountability-services/pk-12-public-school-data-pubs-reports/students.stml>.